



SCROLL & SWORD

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Photographs by

Ed Magdziak, Deloise Wilkie, Chris Holshek, U.S. Army

“No matter how deep one’s dedication to a cause, the fruit of solo labor can never match the output of an entire team.”
 –Texas Governor Rick Perry, a former Air Force pilot



Please provide the Association with change of addresses, telephone numbers, and e-mail addresses. In the future, e-mail addresses will be used to send the *Scroll and Sword* to members.

57th Annual Conference

Building on Today’s Civil Affairs Challenges

Fall Conference A Success

The 57th Annual Civil Affairs Association conference was November 6–8, 2008 in the Portsmouth, Virginia Marriott Renaissance Hotel. There were presentations by Vice Adm. Robert S. Harward, Deputy Commander of the U.S. Joint Forces Command; Lt. Gen. David P. Fridovich, Director of the Center for Special Operations Command; Lt. Gen. Jack C. Stultz, Jr., Chief, Army Reserve, and Commanding General, U.S. Army Reserve Command; Maj. Gen. David A. Morris, Commander of the U.S. Army Civil Affairs and Psychological Operations Command; and Association Director, Maj. Gen. Richard Wightman, who is Senior Military Representative, NATO Headquarters Sarajevo.



Alan King presents flowers from the Civil Affairs Association to Deloise Wilkie in appreciation for her conference work.

These speakers and other conference speakers and attendees reviewed today’s civil affairs challenges, and proposed plans to build for the future.

Attending the conference were Army, Navy, and Marine Corps civil affairs officers and enlisted personnel. There were civilians in government service, and from industry, non-governmental organizations, and public policy research institutions. Sharing their experience in Iraq and Afghanistan were civil affairs officers from the United Kingdom and Norway.



Maj. Gen. David Blackledge receives Hilldring award from Kal Oravetz and Dennis Barlow.

Mr. Larry Sampler, Jr., Deputy Coordinator for Reconstruction and Stabilization in the U.S. State Department spoke on the civil

“Civil Affairs Challenges” continues on page 11

Civil Affairs Leaders Honored at Portsmouth Conference

Association Awards Go To Hess, Blackledge, King

The Eli Nobleman Award for Outstanding Contributions in Civil Affairs was presented to the Honorable Michael E. Hess, Assistant Administrator for Democracy, Conflict, and Humanitarian Assistance at the U.S. Agency for International Development (US AID). Hess is a retired U.S. Army Civil Affairs colonel. For many years he served in the 353rd CA Cmd. in New York City. As a Civil Affairs Soldier he held responsible positions in Operation Provide Comfort, Operation Iraqi Freedom, and other overseas operations.

Maj. Gen. David N. Blackledge was awarded the John H. Hilldring Award for Outstanding Civil Affairs Military Service. He is now on active duty at the Pentagon, but is a former commander of the 352nd CA Cmd. and the 354th CA Bde. He commanded both of these units in the recent operations in Iraq. Association Past President Col. (R) Kalman A. Oravetz, a World War II civil affairs veteran, presented the award to Maj. Gen. Blackledge.

The Ralph R. Temple Award for Outstanding Furtherance of the Civil Affairs Association's Objectives was presented to Col. R. Alan King. Col King is the author of the recent Colby Award winning book "Twice Armed" where he describes his experiences working with the tribal leaders in Iraq. DCM

Generous Members Contribute Their \$\$\$ to Support 57th Annual Conference

The Annual conference is a major outreach and service function that the Association provides to our Civil Affairs Community. The conference in Portsmouth, Virginia this past fall was a success, with a great program and good attendance. This was a result of work done by our members who planned, organized, and were working at the conference. It was a success thanks to those who came to make presentations and those who were conference attendees.

Also important for conference success were the money contributions made by these Association members: James Ahern, George Barker, Jack Basil, William Bond, Jr., Ralph Cole, William Cramer, Herman Frankel, John Geiger, Rob Goulka, Mark Hendrix, Wendell Hodgkins, Thomas Kelley, Jack Kern, Sandra King, Alan King, Kenneth Lynch, Donald Martin, Charles Mason, John Metelski, Davis Moorhead, David O'Malie, John Petrella, Daniel Rubini, Peter Sabo, Ralph Thompson, John Wallace, and Dennis Wilkie.

Additional financial support came from the following persons with their companies: Consequence Management and Alan King, Pro Train and Betty Gardner, K3 Enterprises and Rick Myskey, Intelligent Gaming and Richard Schmidt. These companies and ROA had exhibits at the conference. DAW

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New Leaders at Ft. Bragg

Michael Warmack Is New Commander of the 95th Civil Affairs Brigade

Irizarry Goes to the Pentagon

A seasoned Civil Affairs leader is the new commander of the Army's one Active Component Civil Affairs Brigade, the 95th at Ft. Bragg. This is Col. Michael Warmack, who comes to the job from two years at US AID. There he worked for Michael Hess and Tom Baltazar, who themselves are former Civil Affairs Soldiers. Immediately prior to his US AID service, Col. Warmack was a student at the National Defense University, and before that he was commander of the 96th CA Bn at Ft. Bragg. When he was the 96th commander, the unit was the only Civil Affairs unit in the Active Component. The 95th is growing as the Army is rapidly increasing its



Col. Ferdinand Irizarry, outgoing Commander of the 95th CA Bde, center, with Association VP John Geiger and Secretary Treasurer Dennis Wilkie.



Passing the colors to Warmack.

Civil Affairs capabilities. The 95th has three battalions, and now is in the process of activating a fourth.

Col. Ferdinand Irizarry, who for a number of years was "Mister Civil Affairs" at Ft. Bragg, has moved to the Pentagon. The loss of his Civil Affairs knowledge, insight, and creativity, and the absence of his effervescent personality, leaves a giant hole at Ft. Bragg. Col Irizarry is in one of the most challenging jobs in the Pentagon. He is the Military Assistant to the Under Secretary of the Army.

Both Colonels Irizarry and Warmack are Directors of the Civil Affairs Association. The Association is justly proud of them, and wishes them great success in their new work. DAW

Other New Ft. Bragg Leaders

There are other new leaders at Ft. Bragg who are responsible for Civil Affairs units and training. Lt. Gen. John F. Mulholland is the new commander of the Army Special Operations Command. The 95th Civil Affairs Brigade is one of his units. General Mulholland came from command of CENTCOM Special Operations Command, SOCCENT, at McDill AFB. He previously was a commander of the Army Special Forces Command at Ft. Bragg.

Maj. Gen. Thomas R. Csrnko is the new commander of the John F. Kennedy Special Warfare Center and School. He previously was commander of the Army Special Forces Command at Ft. Bragg.

Generals Mulholland and Csrnko have served for many years in Army Special Operations assignments. DAW

The National Defense Authorization Act for Fiscal Year 2009

REPORT OF THE COMMITTEE ON ARMED SERVICES HOUSE OF REPRESENTATIVES

H.R. 5658 Extract, pp. 421–422.

Civil Affairs

The committee recognizes the growing need within the Department of Defense (DOD) for civil affairs skills and capabilities across the full spectrum of operations. Current operations around the world highlight the continued high demand for civil affairs skills and capabilities, placing great strain on the availability of personnel who have those skills. Therefore, the committee continues to support the plan of U.S. Special Operations Command to increase the total civil affairs force by three battalions by March 2009.

Still, the committee notes current departmental policy, as stated in DOD Directive 3000.05, that stability operations are a core military mission and should be conducted throughout the full spectrum of operations. The committee believes this policy may lead to even greater demand for civil affairs specialists. The committee also understands that the Department has reorganized U.S. Army civil affairs units, dividing them between the active and reserve components and between special and general purpose forces. The committee believes the ultimate effects of these steps remains unclear.

The committee believes that the Department should pay close attention to how the roles and requirements for civil affairs personnel, skills, and capabilities evolve as the Department identifies future stability operations requirements and then incorporates stability operations capabilities in the planning and execution of full spectrum operations. Therefore, the committee directs the Secretary of Defense to study the civil affairs requirement and role throughout the spectrum of operations. The study, at a minimum, should include:

- (1) An analysis of the overall anticipated civil affairs requirement, with a description of how that requirement was determined;
- (2) An analysis of whether the programmed force structure will meet the anticipated requirement;
- (3) An analysis of whether stability operations competencies are being adequately developed in the civil affairs force and whether non-civil affairs general purpose forces are being trained in skills traditionally resident in civil affairs forces in order to carry out stability operations;
- (4) Identification of current proponentcy for civil affairs and an analysis of whether it is properly placed;
- (5) An analysis of whether the current and planned force mix between the active and reserve components is appropriate given the continued demands for civil affairs units; and
- (6) An analysis of what innovative tools or personnel management policies may be needed to assist in bringing needed civil affairs competencies and experience into the force on a temporary basis.

The committee directs the Secretary to submit a report of findings and recommendations by April 1, 2009, to the Senate Committee on Armed Services and the House Committee on Armed Services.

Reprinted by The Civil Affairs Association

NOTE: The Washington, DC “think tank” Center for Strategic and International Studies, CSIS, is preparing the report directed by Congress. Association President Dennis Barlow and Director David Mitchell have provided information to the CSIS team preparing the report. They have reviewed the draft report and responded with comments.

95th Conference in March

The 95th Civil Affairs Brigade units and the Ft. Bragg Friends of Civil Affairs organization are sponsoring their 2nd Annual Global Civil Affairs Conference. The conference dates are 23–25 March 2009. The venue is the Holiday Inn Bordeaux in Fayetteville. For more information you may contact Angela Suggs-Bartos at either 910-483-2221 or cell 703-232-4799. DAW

405th Receives Battle Streamer

By Lt. Col. William R. Florig, Unit Commander

On September 6, the 405th CA Bn, the newest USAR battalion, was honored for their service in Afghanistan. The battalion which is based in Pleasant Grove, Utah, served in Afghanistan from February 2006 to February 2007. During its deployment the unit assisted the local Afghan government with health care programs and school construction. The Afghanistan streamer is the first one to be placed on the unit's flag.

Members of the unit come from all professions. Some are public officials, some are lawyers, and some are students. All of them used their skills to help stabilize the security environment and build democracy in the area of operations. A speaker at the ceremony said, "There are many things that we do, from building roads, helping with schools, drilling wells, and assisting the government to deal with its people. We assisted in elections which gave legitimacy to the government."

The battalion is now getting ready for another deployment. It will report for pre-deployment training this spring. It will then be in Afghanistan this summer to help continue the mission.

Many of the soldiers in the battalion have been to Afghanistan before this last deployment. Unit member, Sgt. Reder, said, "I know we're doing a lot over there to inspire future leaders, future patriots, and future heroes for the country. I know the greatest change will come from the inside."

United States Civil Affairs Team and Tajik Firm Renovate Qumsangir Boarding School

From the American Embassy Dushanbe web site

December 19, 2008. Qumsangir District, Tajikistan. Today the U.S. Ambassador Tracy Ann Jacobson visited the recently renovated Qumsangir District Boarding School. The United States Department of Defense provided \$76,000 in funding and sent a U.S. Army Civil Affairs team to Tajikistan to oversee the project. "The Dusti Company," a local contracting firm, carried out construction at the site.

The city of Dusti is located in an area with frequent seismic activity, so renovation efforts were aimed at repairs and improvements to reinforce the structure and to upgrade facilities. The improvements included new high quality weather proof windows and doors; replacing the roof of the children's dormitory that had been damaged in a recent earthquake; renovating the dining room, lavatories, and other common areas with new wiring, wall fixtures, lighting, and paint; and replacing old and broken kitchen equipment with new multi-fuel stoves. Tajik carpenters, masonry experts, electricians and plumbers carried out all of the renovations. With these improvements, the orphanage will see warmer winters for students, and safer and more efficient daily operations for staff.

In February 2008 a United States Army Civil Affairs assessment team came to Tajikistan to identify project sites that would have the maximum positive impact in their communities. This site provides a home and school for children without families in the Qumsangir region. The school needed substantial repairs after multiple earthquakes in recent years.

("U.S. Civil Affairs Team" continues on page 8)

Our People

Sergeant Borjas of the 416th Killed in Afghanistan

The Department of Defense has announced the death of a soldier who was supporting Operation Enduring Freedom. Sgt. Federico G. Borjas, 33, of San Diego, California, was serving in Bermel District Center, Afghanistan. He died of wounds suffered from small arms fire during a dismounted patrol. He was assigned to the 416th Civil Affairs Battalion of the 351st Civil Affairs Command.

Gov. Arnold Schwarzenegger praised the service and sacrifice of this San Diego police officer. "Sergeant Borjas served his country with dedication and honor, and his courage while answering the call of duty is an inspiration to us all," the governor said in a prepared statement.

Borjas, a San Diego police officer since 1999, was a member of the San Diego Department's highly skilled SWAT team. He is the only member of the department to lose his life to combat in Afghanistan or Iraq. Seventeen other SDPD officers are serving in the military overseas. DAW

Maj. Gen. J. Milnor Roberts Dies

Former Chief, Army Reserve, Maj. Gen. J. Milnor Roberts died in early January. General Roberts served as the Chief, Army Reserve during the early 1970s. He then for ten years served as Executive Director of ROA. General Roberts served in Europe during WWII. DAW

352nd Dedicates Conference Room in Memory of John Smathers

By Lt. Col. Carl A. Mahnken

Celebrations can take many forms. For the family, friends and fellow Soldiers who knew Capt. John E. Smathers it came in the form of a special dedication. During a Friday afternoon ceremony, the headquarters conference room of the 352nd Civil Affairs Command was dedicated in honor and in memory of Smathers who died at the age of 47 on February 4, 2006.

"This room will be a visible reminder of his desire to serve his country and the ideals our Nation stands for," said Army Chaplain Larry Toney in prayer. "For us, this room will always be sacred ground."

"When he was just a young boy, he would ride his bike up and down the street on the Fourth of July and wave the flag," said Mrs. Carmella Smathers, John's mother of Burtonsville, MD. "He just loved his country ... he so badly wanted to be a part of his country and serve his country."

"In being so dedicated he did what he wanted to do in the short time he had," said Smathers. "It gave his friends hope and courage to do the same in their own lifetime."

His heroics and actions in Operation Iraqi Freedom are well documented. He helped stop a bank robbery and assisted in recovering stolen Iraqi artwork. He survived an ambush and a high speed auto crash during the recovery. He remains one of the most highly decorated US Army Reservists and Civil Affairs Officers to date with more than 23 medals and badges. The highest being the bronze star with "V" device.

"He was first and foremost a Soldier," said Brig. Gen. James D. Owens, Commander, 352nd CACOM. "We have a way to remember what he did and how he served. He provided an example of how to act when the situation dictates."

"John would have liked to be remembered as a Soldier," said Michael McGowan, a fellow law partner at McGowan Cecil and Smathers, LLC in Laurel, MD. In memory of Smathers, an annual golf tournament is held for the Intrepid Fallen Heroes fund.

During the ceremony a larger than life portrait of Capt. Smathers, painted by his youngest sister Christina Laubach of Clarksville, MD, was on display. Laubach took nearly two weeks to complete it before her brother's funeral at Arlington National Cemetery. Then as now she said, "I wanted them to feel his presence."

"He was larger than life to me," said Laubach. "The painting brings part of his personality out as he was very witty, smart, and had a good sense of humor. The painting truly captures his spirit."

Civil Affairs Soldiers Receive Awards for Afghanistan Service

Lt. Gen. John Mulholland, commander of the U. S. Army Special Operation Command, recently pinned medals on three Civil Affairs Soldiers to recognize their valorous service. SFC Drew Kimmey received the Silver Star. Capt. Stephen Ward received the Bronze Star with V Device and the Purple Heart Medal. SSG Carlo Alcazar also received the Bronze Star with V Device and the Purple Heart. These three Soldiers are members of the 95th Civil Affairs Brigade, Ft. Bragg. 95th Brigade commander, Col. Michael Warmack, joined General Mulholland in honoring his Soldiers. DAW

Civil Affairs Soldier, SFC Kimmey, Awarded Silver Star

SFC Drew Kimmey is a native of Warden, Washington. His Silver Star citation reflects his valiant effort resisting a Taliban ambush in Afghanistan:

“As Taliban machine-gunners zeroed in on his trapped unit mates in a southern Afghan village, Kimmey, 31, stayed in his disabled truck and covered for them by returning fire. Kimmey’s consistent stream of fire kept the enemy fighters at bay, allowing reinforcements to come up and helped a trapped Special Forces officer and Afghan soldiers.”

In response to the distinguished efforts of this outstanding Civil Affairs Warrior, the media noted that the first mission of civil affairs soldiers is not combat. Several publications used this quote. “They are gun-carrying diplomats who can build ties with local residents, understand the complicated web of relationships in a foreign land and get projects such as clinics and schools built.” Thanks to Sgt 1st Class Kimmey the media is beginning to understand that winning the hearts and minds is not always easy—we just make it look that way.

The Civil Affairs Association congratulates Sgt. 1st Class Kimmey for his uncommon valor and for the honor and distinction he has brought to our Civil Affairs community.



SFC Drew C. Kimmey of Warden, Wash., is assigned to the 95th CA Bde.

Mac Is Back in Iraq



SGT Mac with children.

It’s election time in Iraq, and Sergeant Mac is back. Civil Affairs Association Director, Patrick McDonald, is a member of the 448th CA Bn. He is well known by his pen name “Sergeant Mac.” In his civilian world Patrick is in Olympia, Washington in the office of the Secretary of State. He has participated in several elections in Iraq as a Civil Affairs expert functional specialist. He is now in Iraq to support up-coming elections there.

Here is a Christmas greeting from Sergeant Mac. Note that during this past Christmas season Patrick was a deployed reservist for the fourth Christmas in a row. This devotion is another example of the commitment our Civil Affairs Soldiers, Marines, and Sailors are making. His skill as an expert in elections is an illustration of the types of specialty civilian skills our Civil Affairs personnel have and use. DAW

From Sergeant Mac, Holiday Blessings

Christmas blessings and a Happy and Prosperous New Year to all. Celebrate with love and joy!

Just a short note to wish all of you a joyful holiday season from the New US Embassy Complex in Baghdad, Iraq. While the Northwest is buried in snow, we have endured a stifling dust storm and rain deluge. Not anything on a “wrath of God” level, but it’s been messy.

This is my fourth XMAS deployed with the US military. It is not a big deal to me, but I know for some of the younger troops, it can be a bit tough. Still, we are buried in cookies, candy, cards and well-wishes from the American public.

There are dinners, gatherings, Midnight Mass, brunch, lunches, etc. starting tonight. I marvel at how different this place is from last time I was here when most gatherings were banned because of fear of mass casualties or mortar attacks. Now we just have to watch out for the bad Iraqi drivers that have taken over the International Zone and the lack of street lights!

Just a few random pictures (see the Association Website for pictures) I thought you may enjoy this holiday season. We held a major Elections conference at Camp Victory on the 19th with every Division Commander—their election’s staff and all the major players, including the head of the UN, Chief of the Iraqi Ministry of Interior, and many others were there. The largest gathering of its kind ever held in Iraq of this caliber. You could not get higher in command without someone coming in from out of country. It was pretty impressive. What is nice about having that much firepower (including 14 General Officers) is that so many people want to (or have to) help you set it up!

Also, a couple pictures of the move from the old Embassy to the New Embassy Complex (NEC). The process now starts to restore the palace back and turn it over to the Iraqis in March so it can become the Iraqi Presidential Palace.

The other pictures are of trips or events and speak for themselves.

All my best. Patrick

More from Sergeant Mac, “Happy New Year”

Hello All:

Happy New Year. Mine was ushered in by the sound of celebratory gunfire. It is the end of the world as we know it here in the former International (Green) Zone.

Defensive driving takes a much different concept when you know that everyone around you—Iraqi and otherwise—are well-armed, locked and loaded and drive like maniacs. Stop signs, traffic signals and traffic police are mere suggestions. On top of everything else, I can now be arrested and thrown into an Iraqi jail. I’m glad they like me—I think!

I am taking real good care of my up-armor GMC Suburban. Along with the vehicle itself, there are four tons of armor plating and a cage in the interior. It has 3 inch secondary windows, an inch of steel plating on the doors. It is the same vehicle I had in 2005, but at that time it was brand new without a dent in it.

“U.S. Civil Affairs Team” cont’d from page 5

Overall, the Civil Affairs team has allocated \$185,000 for the renovations at the Qumsangir Boarding School, the Teacher Training Institute in Khujand, School #17 and the School for the Blind in Isfara. With these funds, they also distributed more than 1,300 blankets in the Sughd Oblast.

Civil Affairs teams specialize in civil assessment, humanitarian assistance planning, and host-nation capacity improvement projects throughout the developing world. Continued advancement in public education is a priority to the United States mission in Tajikistan.

Enjoying Career and Life In and Out of Africa *Civil Affairs Association Director, Col. Chris Holshek, Sends Greetings from Liberia*

MONROVIA, LIBERIA 7 December—“Never confuse having a career with having a life.” Sounds like good advice for someone who passionately follows his calling, even if it leads him to West Africa. For me, a U.S. Army Reserve colonel who specializes in civil affairs and has served with the United Nations Mission in Liberia (UNMIL) since mid-January, living between those two demands has never been easy. “I’ve made a living and a life out of being in the spaces between, where worlds meet. That’s where the fun is, anyway,” he mused.

UNMIL is my sixth deployment and his third with the UN. Holshek serves two functions there: first, as Senior U.S. Military Observer; and second, as Chief of Civil-Military Coordination. In the first capacity, I directly represents the commitment of the United States to UNMIL, fostering its legitimacy. “Whether with one or 100,000, America makes no more powerful a statement of its national interest than when it places its men and women in uniform in a troubled area,” I recently wrote. As unofficial military ambassadors, their presence and interaction enhance America’s international standing. The teams of 13 I led also act as strategic and operational scouts for both DoD and the U.S. Country Team, providing “ground truth” and helping to balance American understanding of the situation and the effectiveness of the international intervention.

“I tell my teams they have the rare opportunity to have a multinational experience most of our military does not get. I remember walking into a reception in the field with the Nigerian Force Commander [FC] earlier this year. We were met by a Pakistani band playing Beethoven’s ‘Ode to Joy’ on the bagpipes, and I remarked to the FC: Think about this, Sir, here we have South Asians playing a German tune on Scottish instruments in a West African country—now that’s globalization!”

With regard to the second job, I help to bring together civil and military players in Liberia from UNMIL, the aid community, and the Government to improve collaborative ability to get the country to transition to self-sustained governance and development as the UN draws down its forces to about 50% just prior to the elections in 2011.

“The message is simple: Liberians should be in the lead as they build their future. We are here to help them build that future as long as we can, before we draw down to the point where we can’t. Once we’re gone, that’s it—they’re on their own. So, if we all haven’t used this time to the best advantage, we risk seeing Liberia slide right back into instability and perhaps another war.”

My main theme: “It’s not about us; it’s about them.”

This is one way my team and I act as “strategic and operational enablers.” I make sure we are aware that if they can help bring UNMIL’s operation to a successful conclusion, this pre-emptive application of “economy of force” may mitigate the future employment of U.S. troops to restore or enforce peace and stability. UNMIL, additionally, has made a singular contribution in that it has adopted a comparatively robust approach to civil-military coordination that is not only significantly augmenting performance in that critical functional area there, but is being considered as model for eventual doctrinal development by the UN Department of Peacekeeping Operations (DPKO).

“It’s like what Teddy Roosevelt said a century ago, but means even more now: ‘Speak softly, and carry a big stick; you will go far.’ Much of my career has been about saving blood and treasure this way.”



Col. Holshek consults with Liberian and Bangladeshi medical staff working to build local health services capacity in Gbarnga, Liberia.

News About Other Association Leaders

Maj. Paul Meagher, a former Association Director and for three years the “senior full-timer” at the 4th CAG, USMCR, is now in England. He is attending the British Joint Services Command and Staff College. This school is at Watchfield, Oxfordshire, near Shrivenham where WWII US Army Civil Affairs Soldiers gathered before going to Normandy and on to the liberation of Europe.

Association Directors Major Generals Michael Kuehr and Rich Wightman last year served overseas. Mike was in Korea on the Eighth U. S. Army staff. Rich was Commander, NATO HQs-Sarajevo. Their selection for this service is a credit to them and to our Civil Affairs community.

Past President Dennis Barlow is the Director, Humanitarian Demining Information Center at James Madison University, Harrisonburg, Virginia. In this responsibility Dennis has a wide circle of contacts who have involvement in or an interest in Civil Affairs. Each year his schedule calls for several overseas meetings and international conferences.

Past President Maj. Gen. Tom Matthews retired recently. Following service as commander of the 353rd Civil Affairs Command in NYC, Tom was promoted to Major General and service in several responsible positions, including on the staff at the Joint Forces Command and the Fifth US Army (now US Army North), San Antonio. DAW

Soldier Rejoins After 38-Year Service Break

By Army Sgt. Whitney Houston, Special to American Forces Press Service

BAGHDAD, Jan. 5, 2009—Young men and women frequently follow the footsteps of their parents and grandparents by joining the military. Army Maj. (Dr.) Robert Sexton reversed that role when he followed his two sons into the military after a 38-year-break from his previous service. Dr. Sexton, who rejoined the Army after a 38-year break in service, serves as a physician with the 425th Civil Affairs Battalion, attached to the 4th Infantry Division in Baghdad.

Sexton enlisted in the Army at 17 and left his native Cleveland in 1968 for Vietnam, where he would spend the next two years attached to the 101st Airborne Division, working with Korean troops on Army boats that provided transport, insertion and evacuation. He was honorably discharged at 20 and returned home only to become disillusioned with the social upheaval happening in the United States.

He and his wife decided to move to her native country of Guatemala. Sexton worked multiple jobs to support his family in Central America, but eventually decided to realize his desires and go to medical school in Guatemala. “I had always thought about medical school, but because we were just married and right out of the Army and we had two kids, I had to work two and three jobs all of the time—landscaping, painting houses. There just was no time for studies,” Sexton said. “But it had always stuck in the back of my mind, and I don’t know why, but we visited a medical school down in Guatemala, and they had an open-door policy.”

Sexton said he didn’t think he would make it through that first year of medical school because of the language barrier. However, he said, because medical terminology is pretty much the same in every language, especially with the basic sciences, he passed even as his class of more than 1,200 first-year students was thinned to 120. Sexton finished medical school in Guatemala and gained his residency. He planned on staying there and starting a practice. However, when violence and turmoil spread there, he relocated his family back to the United States in 1981.

Sexton regained his residency and was licensed to practice medicine in several states. Eventually, he ended up in Tucson, Ariz., where he practiced as a neonatologist, a doctor who works in intensive care for newborn babies, and started a private emergency medical practice with a close friend.

Nearly two decades later, Sexton and his family began a transformation of sorts as two of his sons joined the Marine Corps, both at 17. Their decisions to join the Marines surprised and moved Sexton, he said, because they never talked about the military at home and he thought his children would get through high school and then go on to college. He began to feel the tug of inspiration. Sexton’s third son, who had joined in 1997, was due to get out of the Marines in 2003, but chose to re-enlist. “He insisted on going to Iraq, so he extended himself and went into Iraq on the first wave,” he said.

“My two sons inspired me,” he said. “Then, two years later, after reading what the Army had done over there, I got more and more inspired with everything I read.”

(“Soldier Rejoins” continues on page 12)

“Civil Affairs Challenges” cont’d from page 1



Col. Alan King receives Temple Award from Dennis Wilkie and Dennis Barlow.

Association Director Maj. Gen. David N. Blackledge, Assistant Deputy Chief of Staff for Mobilization and Reserve Affairs, G-3/5/7, Headquarters, Department of the Army, described “Army Initiative 4: Transitioning the Reserve Components to an Operational Force.”

Conference presentations and discussions were divided into four sessions. These were: Civil Affairs Challenges Experienced in the Field, Demands on the Force Providers, Future Resources for Civil Affairs, and Civil Affairs Doctrine and Training for Today and Tomorrow.



Civil Affairs Senior Commanders, Brigadier Generals Sands-Pingot, Owens, Beard, and Hendrix, with their aides.

The conference program ended with a multi-service panel of unit commanders and NCO leaders who gave their view of future civil affairs challenges, and their assessment of initiatives that are required.

Association National President Col. (R) Dennis C. Barlow was the presiding officer. Maj. Gen. (R) Thomas J. Matthews, Association Immediate Past President, served as the conference Master of Ceremonies. DCM

affairs implications for interagency stability operations. Mr. Sampler is a former civil affairs non-commissioned officer.

Brig. Gen. Edward C. Cardon, Deputy Commandant of the U.S. Army Command and General Staff College, made a presentation on Army doctrine and the emerging role of civil affairs.

Col. Norman L. Cotton Office from the office of the Assistant Secretary of Defense for Special Operations, Low-Intensity Conflict and Interdependent Capabilities discussed the comprehensive civil affairs report that has been requested by the U.S. House of Representatives Armed Services Committee.



The Honorable Michael Hess receives the Eli E. Nobleman Annual Award from Dennis Barlow.

The enlisted personnel at the conference had breakfast hosted by CSM Neil C. Heupel of the U.S. Army Civil Affairs and Psychological Operations Command, and Col. Irv Lindley, who was the Association’s liaison to the conference hotel.



Lt. Gen. Stultz, Chief, Army Reserve speaks at Annual Conference.

An On-Line Posting of Selected Papers

Below are extracts from papers and articles that have recently been posted in their entirety in *The Civil Affairs Journal* on the Civil Affairs Association Website.

To get to the site, web-search: Civil Affairs Association, or go to www.civilaffairsassoc.org. Then click on a selected article title which will be on the right side of the front page.

Patt Maney Organizes A Special Docket For Homeless Vets

From article by Jan Pudlow, Senior Editor, *The Florida Bar News*, January 2009

Homeless veterans numbering 135 were drawn to the First Presbyterian Church in Okaloosa County, where they found a remarkable mix of compassion and court business.

Spearheaded by Okaloosa County Judge Patt Maney, the “Stand Down” event recruited Assistant State Attorneys Steven Nixon and Ginger Madden, along with Assistant Public Defender Chris Schumm, and a bailiff and court clerk, to take written pleas and clear criminal cases.

“The homeless veterans seemed relieved to have their cases disposed and to be freed from the pressure that they might be arrested at any moment,” said Judge Maney, a brigadier general in the Army Reserves who almost paid the ultimate price trying to rebuild Afghanistan in 2005 (see June 15, 2006 News).

Clearing up legal issues was only part of the package. With military precision, Judge Maney ticks off this list of services: All homeless vets, plus 35 non-veteran homeless persons, received two hot meals, clothing, personal care items, and sleeping bags. Sixteen received dental screenings. Twenty were counseled and received state benefits. Thirty-four received VA benefit counseling through the Pensacola Vet Center representatives. Flu shots were given to 46. Twenty-five had medical screenings, and 14 had mental health screenings. Two homeless veterans found free temporary housing and social services support.

See the complete story on the Association Website in *Civil Affairs Journal*.

Brig. Gen. (R) Patt Maney is a Past President of the Civil Affairs Association.

“Soldier Rejoins” cont’d from page 10

Concluding that the fight against terrorism would be a long one, and feeling he could still make a contribution, Sexton accepted a commission to the Army in November 2007 and has been serving as a doctor in Baghdad since October.

“I figured we have less than 1 percent of the American people in the service, and some of those people are going to need a break sometime—and that’s what I aim to do. I’m still physically fit. I thought I could make a contribution,” Sexton said.

Sexton’s decision to rejoin the Army after a 38-year break in service leaves him little possibility of earning a military retirement because of his age. Still, he said, he derives satisfaction from making a contribution to a noble cause—working with Iraqi forces to bring medical care and training to needy areas in Baghdad.

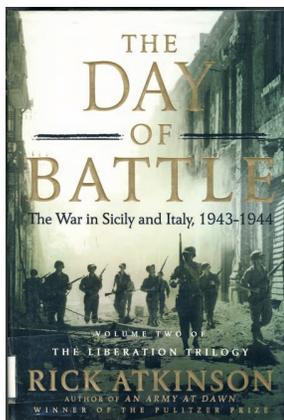
“He blows us away. He’s pushing 60, and he’s more physically fit than some of the younger guys here,” said Army 1st Sgt. George Guerra, the battalion’s senior enlisted leader. “We hardly ever see him because he’s always gone doing these combined medical engagements. He’s really into his work, and he loves it. He just wants to get out and do this work with the Iraqi people.”

Sexton said he finds great satisfaction helping Iraqis by providing them with needed medical care, and he expressed a desire when his tour is over to go to other places with the Army where he can continue his work. “I’ll be going to Afghanistan next year with my old unit,” Sexton said. “After Afghanistan, I would like to go to the Horn of Africa, because that’s where I think civil affairs probably shines the most. I would like to do tours in Central and South America because of the language, and I wouldn’t mind going to the Philippines.”

(Sgt. Whitney Houston serves in the Multinational Division Baghdad public affairs office.)

A Soldier's Story: Hap Goodman's Memoir of WWII Civil Affairs Service in Italy

Introduction by Brig. Gen., Retired, Dennis Wilkie



During WWII, the Civil Affairs–Military Government Officers serving with the combat units moved forward as their supported combat unit moved. These officers stayed on the move, going into new communities where their responsibility was to establish the governing presence and authority of the Allies. Lt. Hap Goodman was an American Army Civil Affairs Officer (CAO) serving with the British Eighth Army in Italy.

On the Association's Website in its entirety (40 pages) is the WWII portion of Colonel Walter F. "Hap" Goodman's memoir which describes this service. In Italy he was a member of a joint American–British military government team supporting a division. Civil Affairs teams in Italy and at Normandy were manned jointly by British and American personnel.

Following his service in Italy and the defeat of the Axis, Colonel Goodman was retained in Europe as a Military Government Officer with the joint British–American government of Trieste. He overseas tour was for three years.

Colonel Goodman is a Past President of the Civil Affairs Association. I served in the 362nd Civil Affairs Area B Headquarters (now Brigade HQ) in Dallas during a time when he was the commander of this unit.

For more on WWII in Italy, read the recently published book, "The Day of Battle: The War in Sicily and Italy, 1943–1944," by Rick Atkinson. I read this book in 2008. There are pages and pages on Mark Clark and Montgomery, their corps and division commanders, and their often strained interpersonal relations. Sadly, there are only two paragraphs in the entire book which describe the Army's support of the needs of the desperate Italian civilians who were in the battle zone.

Here are some excerpts from Colonel Goodman's 40 pages describing WWII Civil Affairs service:

Soon after entering the Mediterranean:

"Dinner had been completed, the weather was lovely, the view of the vast convoy from the upper decks was pleasant. I was lounging with others at the rail when the whole end of creation seemed to start. The ship alongside us, another 'Liberty,' suddenly vanished in an explosion that shattered the twilight and our reverie. Debris from the lost ship rained down on us. The convoy came apart and every vessel seemed to go its own way. Who was next?"

Birthday at sea:

"Algiers came into sight, my destination. But we sailed on. Occasionally a ship would pull out of the convoy and head north or south to its appointed destination. But we sailed on. To where? Tunis, Cairo, Turkey? On September 26, 1943, I celebrated my 22nd birthday at sea. In a day of so our destination came into sight: Bizerte, Tunisia."

In Algeria. (Lt. Goodman had to travel back west by train to report in Algiers):

"On arrival in Algiers I made my way to Allied HQ, presented myself and my little 3 ½ X 5 card and was told to go east about 60 miles to the town of Tizi Ouzou. Here I found a military school operated primarily by the American and British armies. This was the last holding spot for those allied personnel who were to govern Italy. At Tizi Ouzou we studied Italy, its history, its geography, and probably most importantly, its language."

Following a night motor march near Monte Cassino:

"...An MP eventually signaled us to turn off the road into a large field. There we were to park and wait for orders. Relaxing a bit after the hours of trying traveling and hoping for a few hours sleep, our reverie was suddenly shattered with a barrage of artillery. The rounds weren't going over us, they were coming in to us. Out with the spades. Dig a fox hole as fast as one can."

("A Soldier's Story" continues on page 15)

The Process of Selecting Reconstruction & Development Efforts

By CWO Rene Cote, USMCR 4th CAG

CWO Rene Cote of the USMCR 4th Civil Affairs Group says he deployed to Afghanistan with little expectation of making an impact there. His opportunity to make a difference came when he found that there was little sustained analysis used to direct civil military projects. He understood there was a need to make improvements in the projects, while at the same time a requirement to respect the Afghani culture.

To achieve desired results with the unit's projects, CWO Cote coordinated with the USAID and employed their Tactical Conflict Assessment Framework, TCAF. TCAF had been devised to quickly establish the causes of instability at a local level, and then provide a means of measuring ability to tackle them. TCAF is therefore a stability analysis tool, not a development tool. TCAF is based on the following theory:

- a. Identify and Understand The Causes of the Insurgency.
- b. Target the Causes.

In his paper CWO Cote writes about the process of collecting, analyzing, planning, executing targeted reconstruction and development projects. In his paper, CWO Cote writes, "The end result is a set of targeted reconstruction and development efforts that lead to greater stability. Data is the foundation layer of that effort, and the process of collecting, analyzing, planning and executing targeted R&D efforts is continuous." He concludes, "Admittedly, even the best data, plans and execution could very well fail to improve stability. However, objectives can best be achieved by using a structured approach that gathers and uses data to identify causal factors, and then targets reconstruction and development efforts to remedy these causes."

"Having a structured process to identify and select the 'whats, wheres and hows' enables an organization to maximize their effectiveness and then to measure their progress."

Rene Cote is Marine Reserve Officer assigned to the 4th Civil Affairs Group, Washington, DC. He deployed with the 24th Marine Expeditionary Unit to Afghanistan as a MEU Civil Affairs Officer. When not mobilized, he serves as the Director of Reporting and Analysis for Health Management Corporation, a subsidiary of WellPoint.

CWO Cote is a member of the Civil Affairs Association and a Marine with the USMCR 4th Civil Affairs Group, Washington, DC.

Read the complete article by CWO Cote on the Association Website in the *Civil Affairs Journal*.

Taking Soldiers to the Battlefield Through Technology

By Richard Schmidt, Intelligence Gaming

Human and action complexities are hard to capture in computer graphics, but they can be masterfully presented on film. Using all aspects of modern filming techniques and special effects, Intelligence Gaming uses specially designed 360 degree cameras. At Intelligence Gaming the mission is to reduce the costs associated with lengthy production and distribution of a product and get lessons learned quickly into the hands of war fighters. The result is expertly written, 100% real world scenarios - with interactivity, immersion, academic integration, and rigorous metrics. The Intelligence Gaming training product is professionally produced with the best practices of Hollywood effects, coupled with rapid production and easy distribution.

According to Russ Phelps, CEO of Intelligence Gaming, live environment immersion is the heart and soul of this new methodology. He added, "It builds retention of material taught, and saves lives. We want to train Soldiers that fighting is not the only way to win on the modern battlefield. It ultimately starts with understanding the key terrain. In the past that might have been a valley or high ground. Today, as in Sun Tzu's time, it's the population, where the enemy seeks sanctuary."

(*"Intelligence Gaming" continues on page 15*)

“Intelligence Gaming” cont’d from page 14

In the Intelligence Gaming training program, the user navigates the environment to fully observe the live action content and to face critical decision points and required choices. To measure operator performance the program integrates an advanced psychometric and performance evaluation suite. More than just knowledge is tested. The immersion scenarios calculate a “Cultural Acuity Score” to help the unit select Soldiers who show a natural aptitude for culture, human interaction, and attention to detail.

For more information on Intelligence Gaming training programs contact Richard Schmidt at richschmidt@intelligencegaming.com.

“A Soldier’s Story” cont’d from page 13

“Dawn came along with the news that we had been misdirected. We were supposed to have been bivouacked near the division headquarters, but we were sent forward and put in a field behind the battalion headquarters. That was why the sound of machine gun fire in the front line was so audible, just over the hill 1000 yards away. I wondered at the time, is this the way to govern a country? ...We were located just to the south of Monte Cassino...”

Monte Cassino destruction, and Mom and Dad learn where Lieutenant Goodman is:

“As a CAO on this Cassino front I moved immediately into whatever community came under our control. Probably one of the most interesting and challenging towns I was to enter upon its being taken was Pontecorvo, Italy. It is just below Cassino on the Naples to Rome highway. The battlefield surrounding Pontecorvo was grim with destroyed vehicles, German and Allied, corpses not yet collected, and essentially total destruction even to the vegetation.”

“Oddly enough, when I entered Pontecorvo I met a front line newspaperman. He interviewed me briefly and then filed his U. P. syndicated story which appeared in the papers in the states. In this manner my folks immediately knew where I was. I want to quote a portion of the article:

N.Y. Times, May 27, 1944, By the United Press

With the Canadian Corps of the British Eighth Army

Italy, May 25 (Delayed)

Second Lieut. Walter F. Goodman, Jr. of Dallas, Tex, an AMG officer who entered Pontecorvo Wednesday while sniping was still going on, reported that he brought out thirteen bomb-dazed civilians from caves under the town. They were the rear-guard of Pontecorvo’s 11,000 population.

Lieut. Goodman made out this report: Doctors—none; Carabinieri—none; Other police—none; Water, power, light—none; Transport—none; Buildings almost 100% destroyed, town uninhabitable and still heavily mined.

The AMG hitherto omitted posting proclamations of Allied occupation laws in towns that have been leveled, but they have been put up in Pontecorvo and throughout the Liri valley.”

See Hap Goodman’s complete story on the Association Website in the *Civil Affairs Journal*.

As mentioned above, Col. (R) Goodman is a Past President of the Civil Affairs Association, and was a USAR Civil Affairs unit commander.

Selected Civil Affairs Maxims from the 95th Civil Affairs Brigade:

—*Promise nothing and validate every word with deed.*

—*Influence is your greatest talent and weapon—failure to motivate the expenditure of other’s time and resources towards your objective is a burden of yours alone.*

—*Treat every verbal encounter like hand-to-hand combat: Victory comes from mental, physical, and moral preparation.*

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